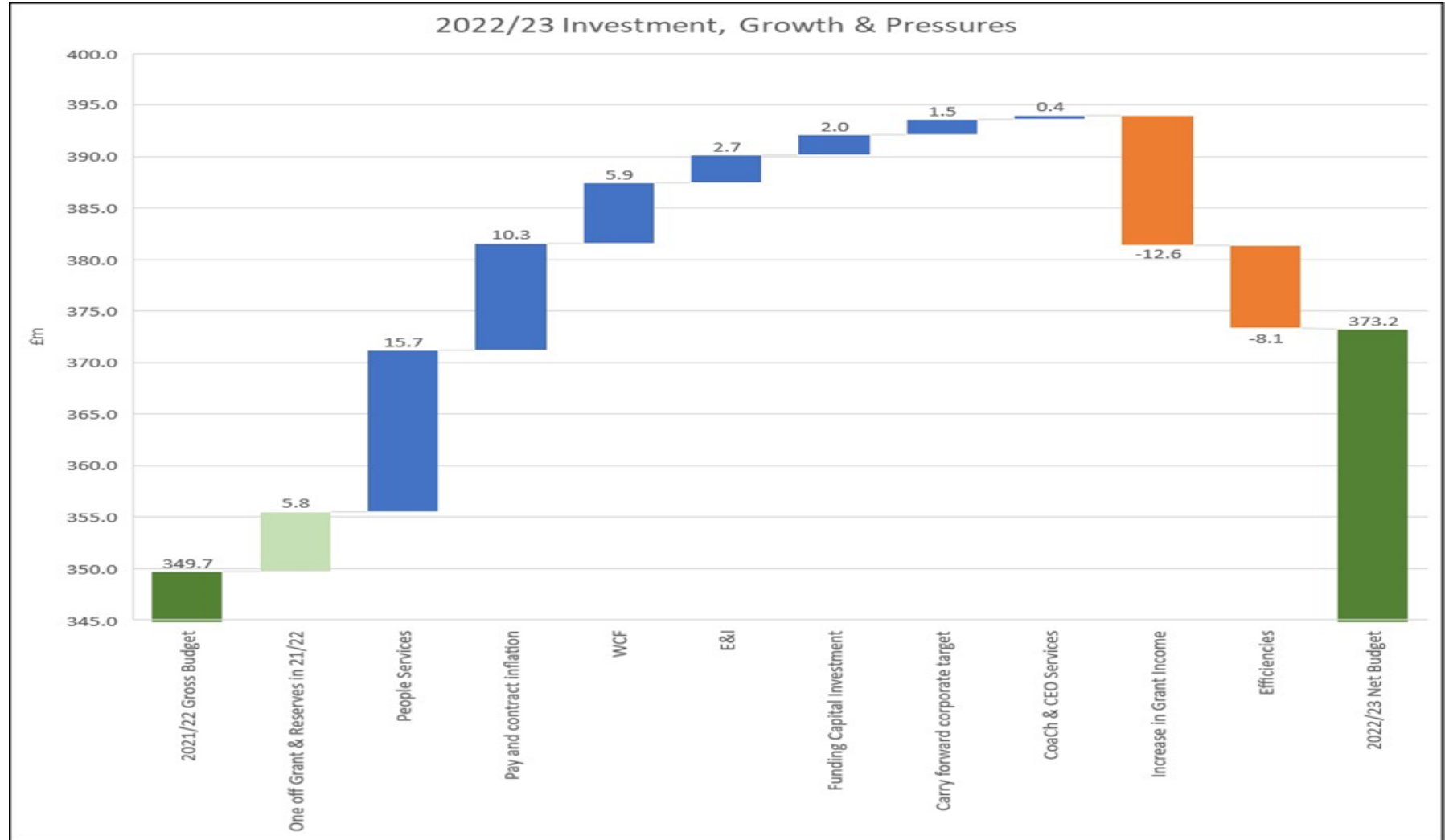


# 2022/23 Draft Budget for consultation

**Corporate and Communities  
Overview and Scrutiny Panel**

**17 January 2022**



# Achieving a balanced budget in 2022/23

## Proposals include £44.2 million PRESSURES:

Type of pressure	£ million
Pay Inflation	6.2
Contract Inflation	4.0
Addressing former years use of reserves & grants	5.8
Net Service demand – see below	28.2
<b>Total</b>	<b>44.2</b>

- People Services - **£15.7 million**
  - WCF - **£5.9 million**
  - E&I - **£2.7 million**
  - COACH and CEU - **£0.4 million**
  - Corporate - **£3.5 million**
- £28.2 million**

## Funding the pressures :

	£m
Council Tax / Adult Social Care Levy – (Section 10)	14.9
Settlement Funding Assessment (Section 6)	2.5
Provisional Settlement Grant announcements (Section 6)	12.6
Use of waste (£1.5m) and Covid (£1.2m) reserves (Section 11)	2.7
Directorate Specific Efficiencies (Section 9)	3.0
Corporate changes in service income and efficiencies (Section 9)	5.1
ASC external funding (Section 6)	3.4
<b>Total</b>	<b>44.2</b>

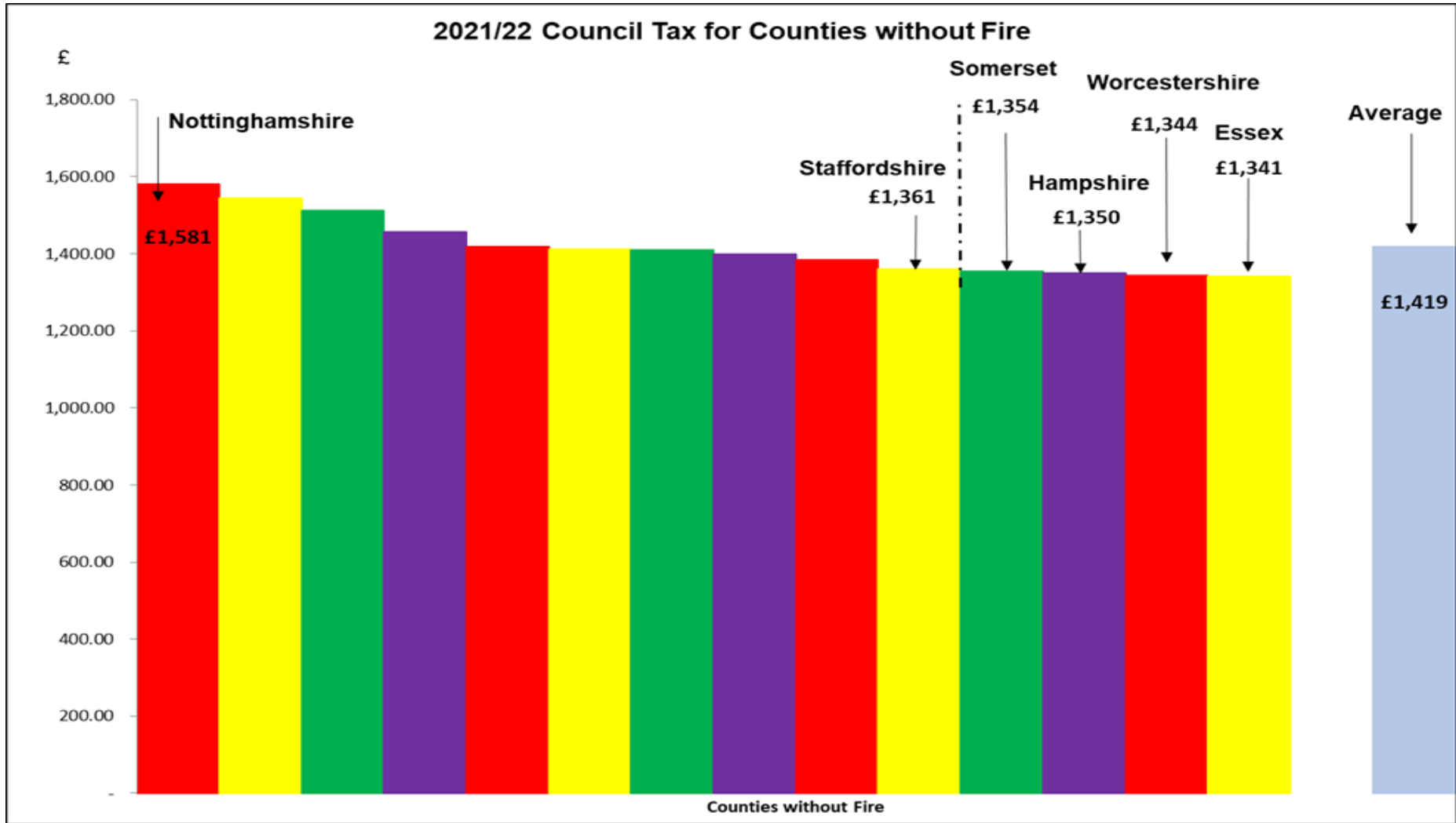
Section numbers relate to the information contained within the Budget Report to Cabinet dated 6 January 2022

**2%** - ring-fenced for Adult Social Care services carried forward from 2021/22 **PLUS** a further **1%** Adult Social Care Levy for 2022/23 in order to contribute to existing cost pressures due to Worcestershire's ageing population

**0.94%** - to provide financial support to continue to fund investments in those areas that the public have consistently highlighted as important

**An increase of 3.94% which is an average £1 per week for a band D householder**

**Worcestershire is likely to remain in the lower quartile for level of Council Tax for comparable councils**



- ✓ **General Fund - £12.2 million**
  - No plans to add or reduce
  - Section 12 analysis and commentary – Table 19
  
- ✓ **Earmarked Reserves Forecast - £94 million**
  - In Line with our Corporate Plan priorities
  - Section 12 analysis and commentary – Table 20
  
- ✓ **Ring-fenced Reserves Forecast - £10.8 million**
  - For schools and waste
  - Section 12 analysis and commentary – Table 21

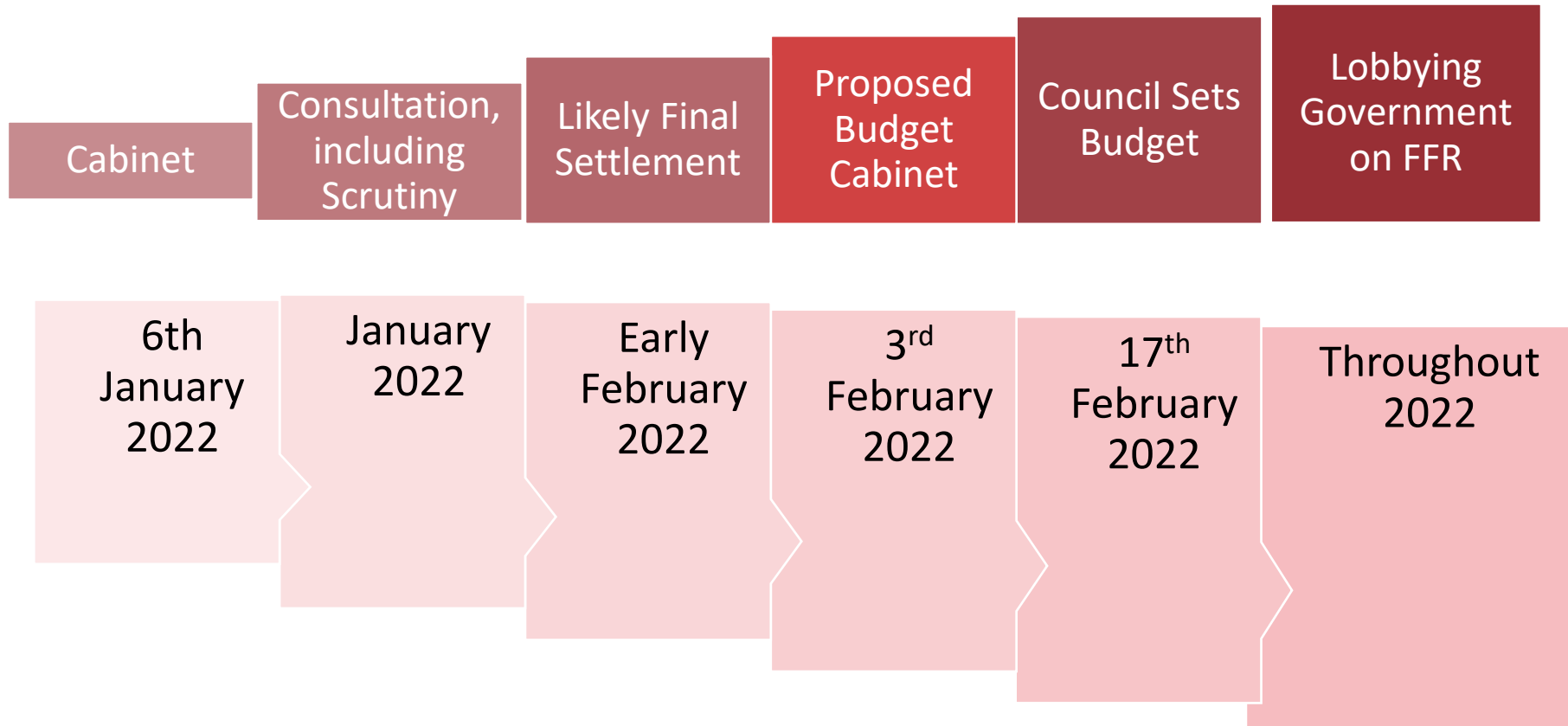
Appendix 2 - Detail of Earmarked and Ring-fenced Reserves

Additional investment of **£52.335 million** in 2022/23 and **£41.750 million** in 2023/24 including

- ✓ Highways
- ✓ Footways
- ✓ Rail Investment
- ✓ Street Lighting
- ✓ Vehicle Replacement
- ✓ Impact of Inflation
- ✓ Schools
- ✓ Property
- ✓ IT



# Budget Planning Timeline for 2022/23



# Revenue Pressures / Efficiencies - Corporate Areas

- Additional investment into
  - ICT - £200k to support key systems affecting adults and children's services
  - HR - £100k investment funding into the social work academy
- Impact of demand and inflation across COACH and CEU to be mitigated by service efficiencies including contract savings and challenge on non-essential spend
- Corporate Savings of £5.1m relating to changing the way we work

Detailed in Sections 7.16 to 7.18 of the report on page 29

Table 16 Page 38

# Revenue Pressures / Efficiencies - Communities

- Continuation of £2m investment into Here2Help from our Transformation Programme (para 4.5 Page 12)
- Additional £1m demand relating to
  - Pay inflation - £0.4 million
  - General Inflation - £0.6 million
  - Add Back Specific Grant funding (COVID) - £0.4 millionDetailed in Table 9 on page 25
- Savings of £0.9m relating to additional income generation and continuation of library strategy  
Table 16 Page 38

# COACH & CEU Budget – Appendix 1A Page 55

## Service Budget summary (page 3 of 5)

## Appendix 1A

Service	Revised Budget 2020/21 £'000	Changes in Specific Grants and Other Funding		Pay Inflation 2022/23 £'000	Contract Inflation 2022/23 £'000	Growth (Investment) 2022/23 £'000	Growth (Pressure) 2022/23 £'000	New Savings 2022/23 £'000	Rebase Budgets 2022/23 £'000	Net Budget 2022/23 £'000
		2022/23 £'000	2022/23 £'000							
<b>COACH</b>										
COACH - Management	337	0	7	4	0	0	-11	0	336	
Legal and Democratic Services	2,418	0	70	85	0	0	-124	0	2,449	
Commercial, Management Information & Property Services	2,410	0	69	37	0	0	-91	0	2,425	
Digital, IT and Customer Services	4,724	0	69	197	0	0	-188	0	4,802	
Programme Office	5,114	0	222	123	200	0	-236	0	5,423	
	-34	0	8	1	0	0	-8	0	-34	
<b>Total Coach</b>	<b>14,969</b>	<b>0</b>	<b>444</b>	<b>447</b>	<b>200</b>	<b>0</b>	<b>-658</b>	<b>0</b>	<b>15,402</b>	

Service	Revised Budget 2020/21 £'000	Changes in Specific Grants and Other Funding		Pay Inflation 2022/23 £'000	Contract Inflation 2022/23 £'000	Growth (Investment) 2022/23 £'000	Growth (Pressure) 2022/23 £'000	New Savings 2022/23 £'000	Rebase Budgets 2022/23 £'000	Net Budget 2022/23 £'000
		2022/23 £'000	2022/23 £'000							
<b>CHIEF EXECUTIVE</b>										
Engagement & Communications	453	0	25	3	0	0	-28	0	453	
Health & Safety	116	0	7	3	0	0	-10	0	116	
HR - Core	2,058	0	121	4	100	0	-112	0	2,171	
HR - Old	0	0	0	0	0	0	0	0	0	
Chief Executive	269	0	25	0	0	0	-8	0	286	
<b>Total Chief Executive</b>	<b>2,897</b>	<b>0</b>	<b>178</b>	<b>11</b>	<b>100</b>	<b>0</b>	<b>-158</b>	<b>0</b>	<b>3,027</b>	

# People Budget (incl Communities) – Appendix 1A Page 53

## Service Budget summary (page 1 of 5)

## Appendix 1A

Service	Changes in Specific Grants and Other Funding								Net Budget 2022/23 £'000
	Revised Budget 2021/22 £'000	2022/23 £'000	Pay Inflation 2022/23 £'000	Contract Inflation 2022/23 £'000	Growth (Investment) 2022/23 £'000	Growth (Pressure) 2022/23 £'000	New Savings 2022/23 £'000	Rebase Budgets 2022/23 £'000	
<b>PEOPLE SERVICES</b>									
Older People	63,999	0	717	105	410	5,546	0	0	70,777
Learning Disabilities	59,269	0	114	33	288	5,165	0	0	64,868
Mental Health	17,768	0	161	4	64	782	0	0	18,779
Physical Disabilities	15,221	0	0	1	38	951	0	0	16,211
Adults Commissioning Unit	2,304	0	85	9	0	0	0	0	2,398
IBCF	-18,025	-500	58	4	0	0	0	0	-18,463
Social Care Grant	-10,853	-3,500	0	26	0	0	0	0	-14,327
Adult Provider Services	7,277	-1,600	386	56	0	0	0	0	6,119
Strategic Libraries	3,045	0	121	173	0	0	-255	0	3,084
Museum Services	574	0	7	10	0	0	-17	0	574
Archives and Archaeology	1,283	0	53	35	0	0	-88	0	1,283
Greenspace & Gypsy Services	110	0	28	18	0	0	-46	0	110
Community Services Leadership Team	187	0	4	1	0	0	-5	0	187
Skills & Inv incAdult learning	135	0	62	69	0	0	-132	0	135
Severn Arts Music	0	0	0	0	0	0	0	0	0
SENDIASS	26	0	5	0	0	0	0	0	31
Chs Comm & Ptnership	354	0	9	1	0	0	0	0	365
Buildings & Pensions (Chs)	407	0	22	222	0	0	-244	0	407
Registration & Coroner	565	0	34	18	0	0	-52	0	565
Public Analyst	2	0	1	0	0	0	-1	0	2
Trading Standards	50	0	18	0	0	0	-18	0	51
Childrens S75	1,954	0	0	0	0	0	0	0	1,954
Public Health Grant Funded Services	-2,513	0	70	0	0	2,513	-70	0	0
<b>Total People Services</b>	<b>143,139</b>	<b>-5,600</b>	<b>1,956</b>	<b>786</b>	<b>800</b>	<b>14,957</b>	<b>-927</b>	<b>0</b>	<b>155,110</b>

# Current Capital Programme for areas within this panel

	YEAR-END OUTTURN 2020/21	REVISED FORECAST 2021/22	REVISED FORECAST 2022/23	REVISED FORECAST 2023/24 and Beyond	REVISED TOTAL FORECAST (incl. outturn 20-21)
<b>Health and Well-Being</b>	£000	£000	£000	£000	£000

## Major Schemes:

- Capital Investment in Community Capacity/ Specialised Housing	-182	2,283			2,101
- IT Personalisation	447				447
- A&CS Minor Works	5	266			271
- Social Care Performance IT Enhancement		593			593
- Worcester Library and History Centre (Non - PFI capital costs)	25	122			147
- Redditch Library		119			119
- Libraries Minor Works	19	228	300		547
- Kidderminster Library		78			78
<b>TOTAL</b>	<b>314</b>	<b>3,689</b>	<b>300</b>		<b>4,303</b>

	YEAR-END OUTTURN 2020/21	REVISED FORECAST 2021/22	REVISED FORECAST 2022/23	REVISED FORECAST 2023/24 and Beyond	REVISED TOTAL FORECAST (incl. outturn 20-21)
<b>Efficiency and Transformation</b>	£000	£000	£000	£000	£000

## Major Schemes:

- Digital Strategy	1,812	5,513	1,821		9,146
- Brownfield Land Release Grant - Kidderminster		400			400
- Property Repair and Maintenance	939	1,938	1,970		4,847
- Stourport Library/ Coroners Relocation to Civic Centre		18			18
- Capitalised Transformation Costs		7,953	3,550		11,503
<b>TOTAL</b>	<b>2,752</b>	<b>15,821</b>	<b>7,341</b>		<b>25,914</b>

Appendix 1B Page 62